## Tactics & Counterattacks

Tactic	Counter-Tactic
1. Nibbling Asking for more after you get to "yes".	Make other person feel cheap or unreasonable for asking.
2. Higher Authority Deferring decisions to committees, partners, spouses, boards of directors, etc.	Remove the option up front if possible by prequalifying. If the tactic is still used, then ask: "They usually follow your recommendations, don't they?" and "You are going to recommend that they accept this, correct?" Then get a commitment.
3. The Set-Aside Used in an impasse where one side won't budge. State: "I understand your position. Let's just set that aside for now and talk about these other issues."	Say: "No, this is the main issue for me, and I want to stay with it."
4. Good Guy-Bad Guy Expressing a desire to do everything possible to help, but stating that someone else will create problems for both of you if you do.	Identify the tactic and point it out: "You're not going to play good guy-bad guy with me, are you?" Switch both to bad guy status.
5. The Feel/Felt/Found Formula Empathize with the opponent: "I know how you feel, I felt that way too until I found that"	Don't get drawn into it. Being aware of this tactic is half the battle.
6. Acting Dumb  People want to help those less capable than them. "Ignorance" puts them off guard and on your side.	Be on guard for the "Gee, can you help me", "Simple country boy" and "Poor helpless little thing" types. Stay on your toes; these are often keen negotiators.



7. The Walk Away Be prepared to walk away at all times. When you pass that point, <i>you've lost</i> . Let the other side know that you are prepared to walk away.	Say: "That's fine, so am I." And mean it!
8. Ask for More than You Want You ask for 30% to 100% more than you expect to get and then "settle" for what you really wanted all along.	Offer much <u>less</u> than you're willing to give, or raise offers at smaller increments.
9. Flinching Visibly reacting with shock at the opponent's proposal. Enforce the flinch by parroting.	Recognize it as a ploy. Can intentionally misinterpret. Use Good Guy-Bad Guy, Higher Authority, etc. as a counter.
<b>10.</b> Trade-Off Principal When asked for a concession, always ask for something in return.	Ask for additional concessions. Try for something they probably can't or won't give.
11.Vise Literally putting the squeeze on by replying to offers with: "You'll have to do a lot better than that!" (Makes you bid against yourself.)	Pin them down to specifics by asking: "Exactly how much better?" and "I thought that was a reasonable offer, what am I not seeing?" Negotiate from there.
12. Power of the Printed Word Using statements and statistics in the form of print to strengthen your case. Present them as "proof" that you are right.	Know that the written word is <u>not</u> gospel. Statistics can be, and often are, generated by people using them as "proof". They don't necessarily prove anything. Realize the potential power of statistics and don't be swayed.
13. Withdrawn Offer Use when negotiations get petty or ridiculous. Set a limit and then withdraw. Take away concessions already offered.	Avoid petty negotiations when possible. When caught in one, be the first to use this tactic. Use Higher Authority. Be ready to walk away and say so.



14.Reluctant Buyer Use the approach of: "I don't think I want it that bad. Maybe if it were a real bargain I would consider it How low can you go?"	Use Higher Authority, Good Guy-Bad Guy; ask for more than you want while flinching at the "ridiculously low price" that you appear to be offering.
15. "Do me a Favor" Sample statement: "I'm really in a corner on this one and can't budge. Do me a favor this time and I'll make it up to you next time."	Ask: How? When? In what way? Why should I?Pin them down to specifics. Determine the value of the trade off; get it in writing.
16. Agreement Made & Funded Sends a written, signed agreement along with a check for the amount you are offering.	Return <u>all</u> of above with a written, signed counter offer.
17. Deadlines  If you don't decide by certain time, you lose opportunity, or another buyer is waiting.	Understand that most deadlines are flexible. Negotiate the deadline first and be willing to walk away rather than be rushed into a bad decision.

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You have to be smart and keep watching their feet.
Because sometimes they stand on their tiptoes and cheat.

Dr. Seuss

